

# da form 5960 army

da form 5960 army is an essential administrative document used by the United States Army to authorize and document the continuation of pay for soldiers who are unable to perform their duties due to medical reasons. This form plays a crucial role in managing a soldier's pay status during Temporary Disability Retired List (TDRL) processing or other medical hold statuses. Understanding the purpose, process, and proper completion of DA Form 5960 Army is vital for military personnel, administrators, and healthcare providers involved in military pay and medical evaluation systems. This article provides an in-depth examination of DA Form 5960 Army, detailing its functions, key sections, submission procedures, and common questions surrounding its use. The information presented here is designed to assist military members and support staff with accurate and efficient form handling. Following this introduction, a table of contents will outline the main sections covered in this comprehensive guide.

- Overview of DA Form 5960 Army
- Purpose and Importance
- How to Complete DA Form 5960 Army
- Submission and Processing Procedures
- Common Issues and FAQs

## Overview of DA Form 5960 Army

DA Form 5960, commonly referred to as the Army's "Authorization to Continue Pay and Allowances," is a standardized form used to document and authorize continued pay for Soldiers who are temporarily

unable to perform duties due to medical conditions. The form is primarily utilized during medical hold statuses or when a Soldier is pending medical evaluation for disability or retirement. It serves as an official record that ensures the soldier's pay and allowances are maintained while undergoing treatment or evaluation.

## **Form Description and Identification**

The DA Form 5960 Army consists of several sections requiring detailed information about the Soldier, the type of pay continuation, approval signatures, and the effective dates of the pay authorization. It is designed to comply with regulatory guidelines from the Department of the Army and the Defense Finance and Accounting Service (DFAS).

## **Who Uses DA Form 5960 Army?**

This form is typically used by medical personnel, unit commanders, and finance officers who are responsible for processing pay-related actions for Soldiers placed on medical hold or undergoing medical evaluation boards (MEBs). It ensures that the Soldier's financial entitlements are correctly documented and authorized during these transitional periods.

## **Purpose and Importance**

The primary purpose of DA Form 5960 Army is to authorize the continuation of pay and allowances for Soldiers who are temporarily disabled or medically held. This form guarantees that Soldiers do not experience interruptions in their financial benefits when their duty status changes due to medical reasons.

## **Ensuring Pay Continuity**

One of the most critical functions of DA Form 5960 is to maintain uninterrupted pay for Soldiers on

medical hold or undergoing medical evaluation. Without this form, Soldiers risk pay delays or suspension, which can cause financial hardship during a vulnerable time.

## **Compliance with Army Regulations**

DA Form 5960 also ensures compliance with Army regulations and Department of Defense policies regarding pay during medical hold statuses. It provides the necessary documentation to support pay continuation decisions and audit requirements.

## **Supporting Medical Evaluation Boards (MEB)**

The form is an integral part of the MEB process, which determines if a Soldier meets medical retention standards. While under evaluation, the Soldier's pay status must be clearly authorized and recorded, and DA Form 5960 facilitates this.

## **How to Complete DA Form 5960 Army**

Completing DA Form 5960 Army correctly is essential for timely and accurate processing of pay continuation. The form must be filled out with precise information to avoid delays or errors in pay authorization.

## **Key Sections of the Form**

The form includes the following critical sections:

- **Soldier Information:** Full name, rank, social security number, and unit details.
- **Type of Pay and Allowances:** Indicate the specific pay entitlements to be continued, such as base pay, housing allowance, or subsistence allowance.

- **Effective Dates:** Dates during which the pay continuation is authorized.
- **Reason for Pay Continuation:** Medical hold, TDRL processing, or other authorized reasons.
- **Approvals and Signatures:** Commanding officer and medical officer signatures to validate the authorization.

## Common Completion Tips

To ensure the form is completed properly, follow these best practices:

- Use legible handwriting or type the information to avoid misinterpretation.
- Verify all Soldier identification details for accuracy.
- Clearly specify the type of pay and allowances being continued.
- Ensure dates are accurate and correspond with medical status changes.
- Obtain all required signatures before submitting the form.

## Submission and Processing Procedures

Understanding how to submit and process DA Form 5960 Army correctly is crucial for ensuring Soldiers receive their entitled pay on time. The submission process involves multiple steps and coordination between medical, command, and finance personnel.

## **Where to Submit DA Form 5960**

Once completed, the form is typically submitted to the unit finance office or the servicing finance battalion responsible for the Soldier's pay account. Medical and command representatives must coordinate to ensure the form accompanies supporting documentation from medical evaluations.

## **Processing Timeline**

The processing time for DA Form 5960 varies depending on the unit and finance office workload but generally occurs within a few business days after submission. Prompt submission helps prevent pay interruptions.

## **Follow-Up and Verification**

After submission, it is advisable for Soldiers or their representatives to verify that the pay continuation has been implemented in the Defense Finance and Accounting Service (DFAS) system. Any discrepancies should be reported immediately to finance personnel.

## **Common Issues and FAQs**

Several common questions and issues arise regarding DA Form 5960 Army. Addressing these helps clarify typical concerns related to pay continuation during medical holds.

## **What Happens if DA Form 5960 Is Not Submitted?**

If DA Form 5960 is not submitted or is incomplete, Soldiers may experience delays or suspension of pay and allowances. This can lead to financial hardship and requires corrective action to restore pay.

## **Can DA Form 5960 Be Used for Permanent Disability Retirement?**

DA Form 5960 is primarily for temporary pay continuation during medical evaluation or hold. Permanent disability retirement pay authorization typically involves different documentation and processing steps.

## **How Long Is DA Form 5960 Valid?**

The validity of the form corresponds to the effective dates authorized. Extensions or new authorizations require submission of updated forms reflecting changes in the Soldier's medical or duty status.

## **Who Is Responsible for Completing and Submitting the Form?**

The Soldier's unit administrator, in coordination with medical personnel and the Soldier's commander, is responsible for completing and submitting the DA Form 5960. This collaborative effort ensures accuracy and timely processing.

## **Frequently Asked Questions**

### **What is DA Form 5960 used for in the Army?**

DA Form 5960 is used to document and authorize continuation pay for eligible Army service members as part of the Selective Reenlistment Bonus (SRB) program.

### **Who is eligible to receive a continuation pay documented on DA Form 5960?**

Eligible Army service members who have reenlisted or extended their enlistment under the SRB

program and meet specific criteria for continuation pay can receive documentation on DA Form 5960.

## **How do I complete DA Form 5960 correctly?**

DA Form 5960 must be completed with accurate personal information, reenlistment details, approval signatures, and payment authorization. It is typically completed by the unit personnel or finance office following Army regulations.

## **Where can I find DA Form 5960 for download?**

DA Form 5960 can be downloaded from the official Army Publishing Directorate website or through Army knowledge management portals that provide access to official forms.

## **What is the significance of the continuation pay amount on DA Form 5960?**

The continuation pay amount on DA Form 5960 represents the monetary incentive given to soldiers to encourage continued service, reflecting the terms agreed upon in their reenlistment contract.

## **Can DA Form 5960 be used for other types of bonuses besides continuation pay?**

No, DA Form 5960 is specifically designated for continuation pay related to reenlistment bonuses and is not used for other types of Army bonuses.

## **How long does it take to process continuation pay using DA Form 5960?**

Processing times can vary, but typically continuation pay is processed within a few weeks after DA Form 5960 is properly submitted and approved by the finance office.

# What should I do if there is an error on my DA Form 5960?

If there is an error on DA Form 5960, you should notify your unit personnel or finance office immediately to have the form corrected and resubmitted to ensure proper continuation pay processing.

## Additional Resources

### 1. *Understanding DA Form 5960: A Soldier's Guide*

This book offers a comprehensive overview of DA Form 5960, which is crucial for managing retired pay and dependency benefits for Army personnel. It breaks down each section of the form, explaining the purpose and required information in clear, simple language. Soldiers and administrators alike will find this guide helpful for accurately completing and processing the form.

### 2. *The Army Retirement Pay System and DA Form 5960*

Focused on the financial aspects of Army retirement, this book delves into the intricacies of the retirement pay system, with a special emphasis on DA Form 5960. It provides detailed explanations of how the form affects survivor benefit plans and the calculation of retired pay. The book is designed for soldiers planning their retirement and those assisting in benefits administration.

### 3. *Survivor Benefit Plan Essentials: Navigating DA Form 5960*

This title centers on the Survivor Benefit Plan (SBP) and its relationship with DA Form 5960. It guides readers through the enrollment process, beneficiary designations, and the impact on retired pay. With real-life examples, the book helps beneficiaries understand their rights and responsibilities.

### 4. *Army Personnel Administration: Mastering DA Form 5960*

Aimed at Army personnel administrators, this book provides step-by-step instructions for correctly filling out and processing DA Form 5960. It covers common errors, troubleshooting tips, and compliance with Army regulations. The book serves as an essential resource for ensuring accurate benefits management.

### 5. *Retired Pay and Survivor Benefits: A Practical Approach to DA Form 5960*

This practical guide explores the legal and procedural aspects of retired pay and survivor benefits via DA Form 5960. It includes case studies to illustrate complex situations and offers advice on how to handle changes in beneficiary status. The book is valuable for retirees, their families, and Army finance officers.

#### *6. DA Form 5960 Explained: A Handbook for Soldiers and Families*

Designed for both soldiers and their families, this handbook breaks down the technical jargon surrounding DA Form 5960. It explains how to complete the form, what each section means, and how it impacts financial security after service. The approachable style makes it a useful tool for understanding military retirement benefits.

#### *7. The Complete Guide to Army Retirement Forms: Focus on DA Form 5960*

This comprehensive guide covers all major Army retirement forms, with a detailed focus on DA Form 5960. It explains the purpose and interrelationship of various forms required for retirement processing. The book helps ensure that soldiers and their administrators can navigate the retirement system smoothly.

#### *8. Financial Planning for Retired Soldiers: Utilizing DA Form 5960*

This book integrates financial planning principles with the use of DA Form 5960 to maximize retirement benefits. It offers strategies for managing survivor benefits, taxation issues, and budgeting post-retirement pay. Retired soldiers and financial advisors will find this book a valuable resource.

#### *9. Army Survivor Benefits: Legal and Administrative Insights on DA Form 5960*

Providing a legal perspective, this book examines the statutes and regulations governing the Survivor Benefit Plan as documented in DA Form 5960. It discusses administrative procedures, beneficiary rights, and dispute resolution mechanisms. Legal professionals and Army personnel managers will benefit from its detailed analysis.

**[Da Form 5960 Army](#)**

# DA Form 5960 Army: Your Complete Guide to Mastering the Army's Counseling Form

Are you struggling to navigate the complexities of the DA Form 5960? Do you find yourself overwhelmed by the seemingly endless requirements and unsure how to effectively document crucial performance reviews and soldier development? Are you worried about making mistakes that could impact a soldier's career or your own evaluation? This comprehensive guide will equip you with the knowledge and confidence to master the DA Form 5960, streamlining your counseling process and ensuring accurate, effective documentation.

This ebook, "DA Form 5960 Army: The Ultimate Guide," by [Your Name/Pen Name], will provide you with:

Introduction: Understanding the Importance of the DA Form 5960

Chapter 1: Deconstructing the Form: A Section-by-Section Breakdown

Chapter 2: Mastering the Art of Effective Counseling: Techniques and Best Practices

Chapter 3: Avoiding Common Mistakes and Pitfalls

Chapter 4: Legal and Regulatory Compliance: Ensuring Accuracy and Avoiding Liability

Chapter 5: Utilizing the DA Form 5960 for Various Purposes: Performance, Development, and Corrective Action

Chapter 6: Integrating the DA Form 5960 into Your Leadership Strategy

Chapter 7: Using Technology to Streamline the DA Form 5960 Process

Conclusion: Maintaining Best Practices and Ongoing Professional Development

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# DA Form 5960 Army: The Ultimate Guide

## Introduction: Understanding the Importance of the DA Form 5960

The DA Form 5960, the Army's official counseling form, is a cornerstone of effective leadership and soldier development. It's far more than just a piece of paperwork; it's a vital tool for documenting performance, identifying strengths and weaknesses, setting goals, providing feedback, and addressing performance issues. Proficient use of this form is essential for both leaders and soldiers alike. A well-executed DA Form 5960 serves as a valuable record of professional growth, a means of accountability, and a safeguard against potential disputes. Conversely, poorly completed forms can lead to misunderstandings, inaccuracies, and even legal challenges. This guide will provide you with the knowledge and skills to ensure your DA Form 5960s are complete, accurate, and effective.

# **Chapter 1: Deconstructing the Form: A Section-by-Section Breakdown**

The DA Form 5960 is divided into several key sections, each serving a distinct purpose. Understanding the function of each section is crucial for accurate and effective completion.

**Section I: Counseling Information:** This section captures essential administrative details, including the date, location, names and ranks of the counselor and counselee, and the purpose of the counseling. Accuracy is paramount here, as any discrepancies can undermine the form's credibility.

**Section II: Counseling:** This is the heart of the form, where the actual counseling conversation is documented. Clear, concise, and objective language is key. Avoid subjective opinions or overly emotional phrasing. Focus on observable behaviors and measurable results. Specific examples of performance, both positive and negative, should be included.

**Section III: Plan of Action:** Based on the counseling discussion, a clear and actionable plan should be developed and documented in this section. This includes specific goals, timelines, and responsibilities for both the counselor and the counselee. The plan should be realistic, attainable, and measurable. Vague statements should be avoided.

**Section IV: Counselor's Recommendations:** This section allows the counselor to provide additional recommendations or suggestions based on the counseling session. This might include further training, mentoring opportunities, or other resources that could support the soldier's development.

**Section V: Signatures:** Both the counselor and the counselee must sign and date the form, acknowledging their understanding and agreement of the contents. This signifies mutual accountability and commitment to the plan of action.

Mastering each section ensures comprehensive documentation and effective communication between leader and soldier.

# **Chapter 2: Mastering the Art of Effective Counseling: Techniques and Best Practices**

Effective counseling extends beyond simply filling out a form. It's a crucial leadership skill requiring active listening, empathy, and the ability to provide constructive feedback. Key techniques include:

**Active Listening:** Pay close attention to what the soldier is saying, both verbally and nonverbally. Ask clarifying questions to ensure understanding. Summarize key points to confirm understanding and demonstrate active engagement.

**Constructive Feedback:** Provide both positive and negative feedback, focusing on specific behaviors and their impact. Frame negative feedback constructively, focusing on improvement rather than

criticism. Use the "sandwich method" – start with positive feedback, then deliver the constructive criticism, and end with another positive comment.

**Goal Setting:** Work collaboratively with the soldier to set SMART goals (Specific, Measurable, Achievable, Relevant, and Time-bound). These goals should align with the soldier's development and the unit's mission.

**Follow-up:** Regular follow-up is essential to monitor progress, provide support, and make necessary adjustments to the plan of action. This demonstrates commitment and accountability.

## **Chapter 3: Avoiding Common Mistakes and Pitfalls**

Numerous pitfalls can compromise the effectiveness of a DA Form 5960. Common errors include:

**Vague or subjective language:** Avoid ambiguous terms and focus on concrete examples and measurable results.

**Incomplete information:** Ensure all sections of the form are completed accurately and thoroughly.

**Lack of follow-up:** Regular monitoring and follow-up are crucial for ensuring progress and addressing any roadblocks.

**Failure to maintain confidentiality:** The information on the DA Form 5960 should be treated confidentially, except as required by law or regulation.

**Ignoring legal and regulatory requirements:** Failure to comply with relevant regulations can have serious consequences.

By understanding and avoiding these pitfalls, you can ensure the accuracy and integrity of your DA Form 5960s.

## **Chapter 4: Legal and Regulatory Compliance: Ensuring Accuracy and Avoiding Liability**

The DA Form 5960 serves as a legal document and must adhere to all relevant regulations and laws. Failing to do so can expose both the counselor and the unit to legal repercussions. Key aspects of legal compliance include:

**Accuracy:** Ensure the information provided is accurate and truthful. Any inaccuracies can be used against you in legal proceedings.

**Objectivity:** Avoid subjective opinions and focus on objective observations and measurable results.

Confidentiality: Maintain the confidentiality of the information contained within the form, except as required by law or regulation.

Due Process: Ensure that the soldier is given adequate opportunity to respond and address any concerns.

Adherence to these principles minimizes legal risk and protects both the soldier and the counselor.

## **Chapter 5: Utilizing the DA Form 5960 for Various Purposes: Performance, Development, and Corrective Action**

The DA Form 5960 is a versatile tool applicable to diverse situations, including:

Performance Reviews: Documenting performance achievements and areas for improvement.

Professional Development: Planning and tracking professional development goals.

Corrective Action: Documenting instances of substandard performance and outlining steps for improvement.

## **Chapter 6: Integrating the DA Form 5960 into Your Leadership Strategy**

The DA Form 5960 should be seamlessly integrated into your overall leadership strategy. It should be used proactively to support soldier development and address performance issues before they escalate.

## **Chapter 7: Using Technology to Streamline the DA Form 5960 Process**

Technology can enhance the efficiency and accuracy of DA Form 5960 completion. Digital tools allow for easier access, storage, and retrieval of the forms. This can improve organization and reduce the risk of errors.

# Conclusion: Maintaining Best Practices and Ongoing Professional Development

Mastering the DA Form 5960 requires ongoing learning and refinement. Staying updated on changes in regulations and best practices is crucial for effective use of this important tool. Regular training and professional development can enhance your skills as a counselor and leader.

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## FAQs

1. What happens if I make a mistake on a DA Form 5960? Correct the mistake by drawing a line through it, initialing the correction, and then writing the correct information. If the mistake is significant, it may be best to create a new form.
2. How often should I conduct counseling sessions using DA Form 5960? Frequency depends on the individual soldier's needs and performance. Regular counseling, at least annually, is recommended.
3. Can I use the DA Form 5960 for non-performance related issues? Yes, it can be used to document any significant discussion between a leader and a soldier.
4. Who has access to DA Form 5960 records? Access is typically restricted to the soldier, their chain of command, and authorized personnel involved in personnel management.
5. What if a soldier refuses to sign the DA Form 5960? Document the refusal in writing and note the reason given by the soldier.
6. Are there any specific writing requirements for completing a DA Form 5960? Use clear, concise, and objective language. Avoid jargon and subjective opinions.
7. Where can I find the latest version of the DA Form 5960? The latest version can be found on the Army's official website.
8. How do I store DA Form 5960s? Store them securely in accordance with Army regulations. Digital storage is often preferred for ease of access and record-keeping.
9. What are the potential consequences of improperly completing a DA Form 5960? Consequences can range from administrative reprimands to legal action, depending on the severity of the errors.

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## Related Articles

1. DA Form 5960 vs. DA Form 4856: A comparison of the two Army counseling forms and their appropriate uses.
2. Effective Counseling Techniques for Leaders: Strategies for conducting effective counseling sessions that foster growth and development.
3. Legal Implications of the DA Form 5960: A deep dive into the legal aspects of the form and the potential consequences of non-compliance.
4. Using the DA Form 5960 for Performance Improvement Plans: A guide on utilizing the form for creating and documenting performance improvement plans.
5. The Role of Empathy in Effective Counseling: Exploring the importance of empathy in building rapport and trust during counseling sessions.
6. Technology Solutions for Managing DA Forms 5960: Examining available software and applications that streamline the process.
7. Common Mistakes to Avoid When Completing a DA Form 5960: A detailed checklist to prevent common errors and ensure accuracy.
8. The Importance of Follow-Up After a DA Form 5960 Counseling Session: Strategies for ensuring accountability and continued progress.
9. Best Practices for Documenting Corrective Actions on a DA Form 5960: Guidance on documenting corrective actions fairly and effectively.

**da form 5960 army:** *Field Artillery Manual Cannon Gunnery* Department of the Army, 2017-08-19 Training Circular (TC) 3-09.81, *Field Artillery Manual Cannon Gunnery*, sets forth the doctrine pertaining to the employment of artillery fires. It explains all aspects of the manual cannon gunnery problem and presents a practical application of the science of ballistics. It includes step-by-step instructions for manually solving the gunnery problem which can be applied within the framework of decisive action or unified land operations. It is applicable to any Army personnel at the battalion or battery responsible to delivered field artillery fires. The principal audience for ATP 3-09.42 is all members of the Profession of Arms. This includes field artillery Soldiers and combined arms chain of command field and company grade officers, middle-grade and senior noncommissioned officers (NCO), and battalion and squadron command groups and staffs. This manual also provides guidance for division and corps leaders and staffs in training for and employment of the BCT in decisive action. This publication may also be used by other Army organizations to assist in their planning for support of battalions. This manual builds on the collective knowledge and experience gained through recent operations, numerous exercises, and the deliberate process of informed reasoning. It is rooted in time-tested principles and fundamentals, while accommodating new technologies and diverse threats to national security.

**da form 5960 army:** Military Pay and Allowances Policy and Procedures-active Component United States. Department of the Army, 1994

**da form 5960 army:** **Remission Or Cancellation of Indebtedness for Enlisted Members**

United States. Department of the Army, 1990

**da form 5960 army: Mornings in Jenin** Susan Abulhawa, 2010-02-15 A heart-wrenching novel explores how several generations of one Palestinian family cope with the loss of their land after the 1948 creation of Israel and their subsequent life in Palestine, which is often marred by war and violence. A first novel. Reprint. Reading-group guide included.

**da form 5960 army: Order to Active Duty as Individuals for Other Than a Presidential Selected Reserve Call-up, Partial Or Full Mobilization** United States. Department of the Army, 1996

**da form 5960 army: AR 135-210 09/17/1999 ORDER TO ACTIVE DUTY AS INDIVIDUALS FOR OTHER THAN A PRESIDENTIAL SELECTED RESERVE CALL-UP, PARTIAL OR FULL MOBILIZATION** , *Survival Ebooks* Us Department Of Defense, [www.survivalebooks.com](http://www.survivalebooks.com), Department of Defense, Delene Kvasnicka, United States Government US Army, United States Army, Department of the Army, U. S. Army, Army, DOD, The United States Army, AR 135-210 09/17/1999 ORDER TO ACTIVE DUTY AS INDIVIDUALS FOR OTHER THAN A PRESIDENTIAL SELECTED RESERVE CALL-UP, PARTIAL OR FULL MOBILIZATION , *Survival Ebooks*

**da form 5960 army: Ammunition and Explosives Safety Standards** , 1982

**da form 5960 army: Global Study on Homicide 2013** United Nations, 2014-06-15 The Global Study on Homicide 2013 is based on comprehensive data from more than 200 countries/territories, and examines and analyses patterns and trends in homicide at the global, regional, national and sub-national levels. Such analysis is fundamental to understanding the various factors and dynamics that drive homicide, so that measures can be developed to reduce violent crime. The Study provides a typology of homicide, including homicide related to crime, coexistence-related homicide, and socio-political homicide. The nature of crime in several countries emerging from conflict, the role of various mechanisms in killing, and the response of the criminal justice system to homicide are also analyzed. A further chapter examines homicide at the sub-national level, and includes analysis at the city-level for selected global cities.

**da form 5960 army: Military Discharge Upgrading and Introduction to Veterans Administration Law** Michael Ettlinger, David F. Addlestone, 1990-12

**da form 5960 army: Putin's Syrian Gambit** .: John W. Parker, 2017

**da form 5960 army: Freedom in the World 2011** Freedom House, 2011-11 Freedom in the World, the Freedom House flagship survey whose findings have been published annually since 1972, is the standard-setting comparative assessment of global political rights and civil liberties. The survey ratings and narrative reports on 194 countries and 14 territories are used by policymakers, the media, international corporations, civic activists, and human rights defenders to monitor trends in democracy and track improvements and setbacks in freedom worldwide. The Freedom in the World political rights and civil liberties ratings are determined through a multi-layered process of research and evaluation by a team of regional analysts and eminent scholars. The analysts used a broad range of sources of information, including foreign and domestic news reports, academic studies, nongovernmental organizations, think tanks, individual professional contacts, and visits to the region, in conducting their research. The methodology of the survey is derived in large measure from the Universal Declaration of Human Rights, and these standards are applied to all countries and territories, irrespective of geographical location, ethnic or religious composition, or level of economic development.

**da form 5960 army: AR 600-4 12/07/2007 REMISSION OR CANCELLATION OF INDEBTEDNESS** , *Survival Ebooks* Us Department Of Defense, [www.survivalebooks.com](http://www.survivalebooks.com), Department of Defense, Delene Kvasnicka, United States Government US Army, United States Army, Department of the Army, U. S. Army, Army, DOD, The United States Army, AR 600-4 12/07/2007 REMISSION OR CANCELLATION OF INDEBTEDNESS , *Survival Ebooks*

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**da form 5960 army: Military Pay** Gregory D. Kutz, 2004-12 In light of the GAO Nov. 2003 report highlighting significant pay problems experienced by Army Nat. Guard soldiers mobilized to active duty in support of the global war on terrorism & homeland security, GAO was asked to determine if controls used to pay mobilized Army Reserve soldiers provided assurance that such payments are accurate & timely. This audit used a case study approach to focus on controls over three key areas: processes, people (human capital), & automated systems. Includes test'y. before the House Comm. on Gov't. Reform, Subcomm. on Gov't. Efficiency & Financial Mgmt., U.S. House of Rep., by Gregory Kutz, & Geoffrey Frank, Financial Mgmt. & Assurance, GAO; & John Ryan, Office of Special Investigations, GAO.

**da form 5960 army: United States Code** United States, 2013 The United States Code is the official codification of the general and permanent laws of the United States of America. The Code was first published in 1926, and a new edition of the code has been published every six years since 1934. The 2012 edition of the Code incorporates laws enacted through the One Hundred Twelfth Congress, Second Session, the last of which was signed by the President on January 15, 2013. It does not include laws of the One Hundred Thirteenth Congress, First Session, enacted between January 2, 2013, the date it convened, and January 15, 2013. By statutory authority this edition may be cited U.S.C. 2012 ed. As adopted in 1926, the Code established prima facie the general and permanent laws of the United States. The underlying statutes reprinted in the Code remained in effect and controlled over the Code in case of any discrepancy. In 1947, Congress began enacting individual titles of the Code into positive law. When a title is enacted into positive law, the underlying statutes are repealed and the title then becomes legal evidence of the law. Currently, 26 of the 51 titles in the Code have been so enacted. These are identified in the table of titles near the beginning of each volume. The Law Revision Counsel of the House of Representatives continues to prepare legislation pursuant to 2 U.S.C. 285b to enact the remainder of the Code, on a title-by-title basis, into positive law. The 2012 edition of the Code was prepared and published under the supervision of Ralph V. Seep, Law Revision Counsel. Grateful acknowledgment is made of the contributions by all who helped in this work, particularly the staffs of the Office of the Law Revision Counsel and the Government Printing Office--Preface.

**da form 5960 army: Substance Use Disorders in the U.S. Armed Forces** Institute of Medicine, Board on the Health of Select Populations, Committee on Prevention, Diagnosis, Treatment and Management of Substance Use Disorders in the U.S. Armed Forces, 2013-03-21 Problems stemming from the misuse and abuse of alcohol and other drugs are by no means a new phenomenon, although the face of the issues has changed in recent years. National trends indicate substantial increases in the abuse of prescription medications. These increases are particularly prominent within the military, a population that also continues to experience long-standing issues with alcohol abuse. The problem of substance abuse within the military has come under new scrutiny in the context of the two concurrent wars in which the United States has been engaged during the past decade-in Afghanistan (Operation Enduring Freedom) and Iraq (Operation Iraqi Freedom and Operation New Dawn). Increasing rates of alcohol and other drug misuse adversely affect military readiness, family readiness, and safety, thereby posing a significant public health problem for the Department of Defense (DoD). To better understand this problem, DoD requested that the Institute of Medicine (IOM) assess the adequacy of current protocols in place across DoD and the different branches of the military pertaining to the prevention, screening, diagnosis, and treatment of substance use disorders (SUDs). Substance Use Disorders in the U.S. Armed Forces reviews the IOM's task of assessing access to SUD care for service members, members of the National Guard and Reserves, and military dependents, as well as the education and credentialing of SUD care providers, and offers specific recommendations to DoD on where and how improvements in these areas could be made.

**da form 5960 army: Department of the Army Pamphlet** , 1964

**da form 5960 army:** *Army and Power in the Ancient World* Άγγελος Χανιώτης, 2002 Papers from a round table held Aug. 9, 2000, in Oslo.

**da form 5960 army:** *Digital Image Forensics* Husrev Taha Sencar, Nasir Memon, 2012-08-01 Photographic imagery has come a long way from the pinhole cameras of the nineteenth century. Digital imagery, and its applications, develops in tandem with contemporary society's sophisticated literacy of this subtle medium. This book examines the ways in which digital images have become ever more ubiquitous as legal and medical evidence, just as they have become our primary source of news and have replaced paper-based financial documentation. Crucially, the contributions also analyze the very profound problems which have arisen alongside the digital image, issues of veracity and progeny that demand systematic and detailed response: It looks real, but is it? What camera captured it? Has it been doctored or subtly altered? Attempting to provide answers to these slippery issues, the book covers how digital images are created, processed and stored before moving on to set out the latest techniques for forensically examining images, and finally addressing practical issues such as courtroom admissibility. In an environment where even novice users can alter digital media, this authoritative publication will do much to stabilize public trust in these real, yet vastly flexible, images of the world around us.

**da form 5960 army: Monuments, Empires, and Resistance** Tom D. Dillehay, 2007-04-30 From AD 1550 to 1850, the Araucanian polity in southern Chile was a center of political resistance to the intruding Spanish empire. In this book, Tom D. Dillehay examines the resistance strategies of the Araucanians and how they used mound building and other sacred monuments to reorganize their political and culture life in order to unite against the Spanish. Drawing on anthropological research conducted over three decades, Dillehay focuses on the development of leadership, shamanism, ritual, and power relations. His study combines developments in social theory with the archaeological, ethnographic, and historical records. Both theoretically and empirically informed, this book is a fascinating account of the only indigenous ethnic group to successfully resist outsiders for more than three centuries and to flourish under these conditions.

**da form 5960 army: Military Pay** United States. Government Accountability Office, 2004

**da form 5960 army: Civil Disturbances and Disasters** United States. Dept. of the Army, 1968

**da form 5960 army: AR 37-104-4 06/08/2005 MILITARY PAY AND ALLOWANCES POLICY , Survival Ebooks** Us Department Of Defense, [www.survivalebooks.com](http://www.survivalebooks.com), Department of Defense, Delene Kvasnicka, United States Government US Army, United States Army, Department of the Army, U. S. Army, Army, DOD, The United States Army, AR 37-104-4 06/08/2005 MILITARY PAY AND ALLOWANCES POLICY , Survival Ebooks

**da form 5960 army: Progress, Poverty and Exclusion** Rosemary Thorp, 1998 A comprehensive Statistical Appendix provides regional and country-by-country data in such areas as GDP, manufacturing, sector productivity, prices, trade, income distribution and living standards.--BOOK JACKET.

**da form 5960 army: Basic Data Elements for Elementary and Secondary Education Information Systems** , 1997 Since the creation of the National Cooperative Educational Statistics System in 1988, states have joined with the National Center for Education Statistics to produce and maintain comparable and uniform education statistics. Through the National Forum on Education Statistics, states have met to develop and propose a set of basic data elements for voluntary use. Using these data elements will provide more comparable and reliable education information for any educational system adopting the common terminology. The basic data elements will not meet every education information purpose, but a set of basic data elements should help answer the most frequently asked questions about the administration, status, quality, operation, and performance of schools and school systems. This report presents a process for selecting and including new data elements in an information system and the student and staff elements that can be used to create information for conducting the day-to-day administration of schools and school districts; completing federal and state reports, and creating indicators that address questions about the success and functioning of

education systems. The basic data elements selected for student information systems are grouped into categories of: (1) personal information; (2) enrollment; (3) school participation and activities; (4) assessment; (5) transportation; (6) health conditions, special program participation, and student support services; and (7) discipline. Similar elements defined for staff information systems include personal information, educational background, qualification information, current employment, assignments, and information on career development and separation from employment. An appendix contains discussions of policy questions, indicators, and basic data elements. (SLD)

**da form 5960 army: TC 7-21.13 The Soldier's Guide** Headquarters Department of the Army, 2017-09-27 This training circular is meant to be a reference for subjects in which all Soldiers must maintain proficiency, regardless of rank, component, or military occupational specialty (MOS). It condenses information from Army Doctrine Publications (ADPs), Army Doctrine Reference Publications (ADRP), Field Manuals (FMs), Training Circulars (TCs), Army Regulations (ARs), and other Army publication sources. It addresses general subjects and is not all-inclusive or intended as a stand-alone document. This guide offers Soldiers a ready reference on many subjects. The Soldier's Guide describes the Army Values, Army Ethic, the fundamental obligations of a Soldier and the basics of leadership. The principal audience for TC 7-21.13 is all Soldiers of the Army Profession, but primarily those from ranks of PVT thru SPC. TC 7-21.13 applies to the Active Army, Army National Guard (ARNG), United States Army Reserve (USAR), and Army civilians unless otherwise stated.

**da form 5960 army: The Shoah on Screen** Anne-Marie Baron, 2006-01-01 This publication considers how cinema, as a major modern art form, has covered topics relating to the Holocaust in documentaries and fiction, historical reconstructions and more symbolic films, focusing on the question of realism in ethical and artistic terms. It explores a range of issues, including whether cinema is an appropriate method for informing people about the Holocaust compared to other media such as CD-ROMs, video or archive collections; whether it is possible to inform and appeal to the emotions without being explicit; and how the medium can nurture greater sensitivity among increasingly younger audiences which have been inured by the many images of violence conveyed in the media. Films discussed include Schindler's List, Life is Beautiful, The Pianist, Sophie's Choice, Shoah, Au revoir les enfants, The Great Dictator and To Be or Not to Be.

**da form 5960 army: The Changing Carbon Cycle** John R. Trabalka, David E. Reichle, 2013-03-09 The United States Government, cognizant of its responsibilities to future generations, has been sponsoring research for nine years into the causes, effects, and potential impacts of increased concentrations of carbon dioxide (CO<sub>2</sub>) in the atmosphere. Agencies such as the National Science Foundation, National Oceanic and Atmospheric Administration, and the U.S. Department of Energy (DOE) cooperatively spent about \$100 million from FY 1978 through FY 1984 directly on the study of CO<sub>2</sub>. The DOE, as the lead government agency for coordinating the government's research efforts, has been responsible for about 60% of these research efforts. William James succinctly defined our purpose when he stated science must be based upon ... irreducible and stubborn facts. Scientific knowledge can and will reduce the present significant uncertainty surrounding our understanding of the causes, effects, and potential impacts of increasing atmospheric CO<sub>2</sub>. We have come far during the past seven years in resolving some underlying doubts and in narrowing the ranges of disagreement. Basic concepts have become less murky. Yet, much more must be accomplished; more irreducible and stubborn facts are needed to reduce the uncertainties so that we can improve our knowledge base. Uncertainty can never be reduced to zero. However, with a much improved knowledge base, we will be able to learn, understand, and be in a position to make decisions.

**da form 5960 army: Blueprints Obstetrics and Gynecology** Tamara Callahan, Tamara L. Callahan, Aaron B. Caughey, 2018 Wolters Kluwers is dedicated to providing quality content. This is a reprint of the Seventh Edition, corrected to address typographical errors identified by reviewers. Clinical high-yield content covers what you need to know for the USMLE, shelf exam, and your Obstetrics & Gynecology rotation. This best-selling Blueprints title is an ideal resource for the obstetrics and gynecology rotation and board preparation. This is the perfect companion for quick

study breaks during rotation downtime, with concise chapters that appeal to students who want a review of key concepts, research, and therapies in today's practice. Blueprints are also utilized by students in physician assistant, nurse practitioner, and osteopathic programs, as well as residents preparing for USMLE Step 3. Features include: Expanded coverage of topics, evidence-based research, therapies, and the latest changes in the management of cervical dysplasia and cervical cancer screening, abnormal uterine bleeding, hypertension in pregnancy, cervical insufficiency, prenatal diagnosis, and preterm labor. Updates on the latest techniques in contraception, sterilization, and hormone replacement, as well as current treatment options for uterine fibroids and ovarian cysts. Updated tables and figures that improve student's assimilation and retention of information. Case-based clinical vignette questions at the end of each chapter help you review the material and prepare for exams. New and updated board-style questions, with full explanations of both correct and incorrect options, increase understanding.

**da form 5960 army: Mechanism of Action of Antieukaryotic and Antiviral Compounds**

Fred E. Hahn, 2012-12-06 When *Antibiotics I* was published in 1967, the teleological view was held by some that antibiotics were substances elaborated by certain microorganisms for the purpose of competing with other microorganisms for survival in mixed ecological environments. However, not only had J. EHRLICH and his associates shown 15 years earlier that chloramphenicol was produced by *Streptomyces venezuelae* in cultures of sterilized soils but not in parallel cultures of the same soils which were not sterilized, but operationally, the search for anti cancer antibiotics was actively under way (*Antibiotics I* reporting on numerous such substances), although the concept of antibiosis could not logically justify such undertakings. This editor hesitates to accept the use of the term antibiotic for anti microbial agents of non microbiological origins which is sometimes encountered, but neither does he subscribe to the view that antibiotics are in some fundamental manner different from chemotherapeutic substances of other origins. Modes and mechanisms of action of chemotherapeutic compounds are not systematic functions of their origins nor of the taxonomical position of the target organisms. Consequently, in the selection of topics for *Antibiotics III* (published in 1975), synthetic drugs and natural products of higher plants (alkaloids) were represented, along with antibiotics in the strict sense of the definition. We now present *Antibiotics V*, for whose assembly the same selection criteria were applied as for *Antibiotics III*. The aggregate length of the contributions rendered it impractical to place the entire text between the covers of one book.

**da form 5960 army: Floods of April 1979, Mississippi, Alabama, and Georgia**

George W. Edelen, 1986

**da form 5960 army: Army Facilities Management**

Department of Defense, 2012-08-24 AR 420-1 Published 1 June 2018 Army Facilities Engineering Regulation 420-1, Army Facilities Management (24 August 2012) describes the management of public works activities, housing, and other facilities operations and management, military construction program development and execution, master planning, utilities services and energy management, and fire and emergency services. Also, it identifies and synthesizes other regulations that provide detailed facilities management policy. This regulation applies to the Active Army, the Army National Guard/Army National Guard of the United States, and the U.S. Army Reserve. This book is a terrific source for sound, cost-effective energy management and investment practices to enhance the DoD's energy security and environmental stewardship. Depending on the military installation location, well-planned energy and water use savings can represent thousands to hundreds-of thousands dollars each year, and many can be achieved with minimal cash outlays. Why buy a book you can download for free? We print this book so you don't have to. First you gotta find a good clean (legible) copy and make sure it's the latest version (not always easy). Some documents found on the web are missing some pages or the image quality is so poor, they are difficult to read. We look over each document carefully and replace poor quality images by going back to the original source document. We proof each document to make sure it's all there - including all changes. If you find a good copy, you could print it using a network printer you share with 100 other people (typically its either out of

paper or toner). If it's just a 10-page document, no problem, but if it's 250-pages, you will need to punch 3 holes in all those pages and put it in a 3-ring binder. Takes at least an hour. It's much more cost-effective to just order the latest version from Amazon.com This book includes original commentary which is copyright material. Note that government documents are in the public domain. We print these large documents as a service so you don't have to. The books are compact, tightly-bound, full-size (8 1/2 by 11 inches), with large text and glossy covers. 4th Watch Publishing Co. is a SDVOSB. If you like the service we provide, please leave positive review on Amazon.com.

**da form 5960 army:** *The Army Family* Eric K. Shinseki, 2003

**da form 5960 army:** *Monthly Catalogue, United States Public Documents* , 1982

**da form 5960 army:** *Policies and Procedures for* United States. Department of the Army, 1998

**da form 5960 army:** *Family Advocate* , 2004

**da form 5960 army:** *Map Reading and Land Navigation* Department of the Army, 2015-12-31

The field manual provides a standardized source document for Army-wide reference on map reading and land navigation. It applies to every soldier in the army regardless of service branch, MOS, or rank. This manual also contains both doctrine and training guidance on map reading and land navigation. Part One addresses map reading and Part Two, land navigation. The appendices include an introduction to orienteering and a discussion of several devices that can assist the soldier in land navigation. For soldiers, hunters, climbers, and hikers alike, this is the definitive guide to map reading and navigation.

**da form 5960 army:** *Trinity River Division* United States. Bureau of Reclamation, 1970

**da form 5960 army:** *Emergency Natural Gas Act of 1977* United States, 1977

**da form 5960 army:** *The Very Few, the Proud* Nancy P Anderson, 2017-12

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